



### Colorado's Unified Improvement Plan for Schools for 2015-16

Organization Code: 0880 District Name: DENVER COUNTY 1 School Code: 6088 School Name: DORA MOORE ECE-8 SCHOOL Official 2014 SPF: 3 Year

### Section I: Summary Information about the School

**Directions:** This section provides an overview of the school's improvement plan. To complete this section, copy and paste the school's Priority Performance Challenges, Root Causes and Major Improvement Strategies from Section III and IV of the 2015-16 UIP once it has been completed. In the UIP online system, this section will populate automatically as the UIP is written.

#### **Executive Summary**

#### How are students performing? Where will school staff be focusing attention?

**Priority Performance Challenges:** Specific statements about the school's performance challenges (not budgeting, staffing, curriculum, instruction, etc.), with at least one priority identified for each performance indicator (achievement, growth, growth gaps, PWR) where the school did not meet federal, state and/or local expectations.

For the past three years, we have been on a decline in status and growth for state measures. On the DPS School Performance Framework we have seen our school go from meeting expectations to being Accredited on Watch. Over the course of the past three years, we have trended downward in the overall percentage of points earned (58.9, 56.3%, 43.6%). Data gathered from the DRA2 from Spring 2015, shows the following percentages of students scoring at or above grade level: KDG- 62%, 1st\_ 54%, 2nd\_ 61%, 3rd\_ 76%, 4th 77%, and 5th 70%. CMAS scores from spring 2015 for 4th grade social studies showed that 0% of students were strong/distinguished. Lastly, 5th grade science resulted in 0% of students were strong/distinguished. In our middle school, we noticed that in 7% of our 8th grade students and 20% of our 4th grade students have a strong command of social studies on the CMAS exam. In 7th grade only 3% of students had a strong command of science standards and 12% of 5th graders had a strong command of science standards on the CMAS exam.

### Why is the school continuing to have these problems?

Root Causes: Statements describing the deepest underlying cause, or causes, of the performance challenges, that, if dissolved, would result in elimination, or substantial reduction of the performance challenges.

The school is continuing to have this problem because we have not had consistency in many areas including but not limited to reading instruction, data teams, vertical alignment, and the Rtl process. We have seen some growth over the last year, but will continue to press forward as we know we have not yet reached our goals.

### What action is the school taking to eliminate these challenges?

Major Improvement Strategies: An overall approach that describes a series of related actions intended to result in improvements in performance.

We will identify and implement structures for data teams that allow us to plan for literacy instruction and monitor student progress. Further more, based on the data reported from the 2014-2015 school year, we will continue to focus on reading instruction. We will focus on differentiated PD for teachers in each area of our school, specifically Genre Study and Guided Reading Plus for grades K-3, Expeditionary Learning for grades 4-8th, LDC for our 6-8th Social Studies and CMP3 development for math. We will do this bi-weekly during our staff PD time. We will have our support partners work with our ILT to ensure that our PD is meeting the needs in the classroom.

Access School Performance Frameworks here: http://www.cde.state.co.us/schoolview/performance









#### **Pre-Populated Report for the School**

**Directions:** This section summarizes program accountability requirements unique to the school based upon federal and state accountability measures. Historically, this report has included information from the School Performance Framework; because of the state assessment transition and passage of HB15-1323, 2015 SPFs will not be created. In the table below, CDE has pre-populated the school's data in blue text. This data shows the school's performance in meeting minimum federal and state accountability program expectations.

Accountability Status and Requirements for Improvement Plan

	October 15, 2015	The school has the option to submit the updated plan through Tracker for public posting on SchoolView.org.
Summary of School Plan	January 15, 2016	The school has the option to submit the updated plan through Tracker for public posting on SchoolView.org.
Timeline	April 15, 2016	The UIP is due to CDE for public posting on April 15, 2016 through Tracker or the UIP online system. Some program level reviews will occur at the same time. For required elements in the improvement plan, go to the Quality Criteria at: <a href="http://www.cde.state.co.us/uip/UIP_TrainingAndSupport_Resources.asp">http://www.cde.state.co.us/uip/UIP_TrainingAndSupport_Resources.asp</a> .

Program	Identification Process	Identification for Schoo	Directions for Completing Improvement Plan
State Accountability			
READ Act	All schools that serve students in grades Kindergarten through 3 <sup>rd</sup> Grade.	Currently serving grades K-3	Schools serving grades K-3 must include targets and strategies that address the needs of K-3 students identified as having significant reading deficiencies (e.g., instructional strategies, parent involvement strategies). Schools and districts looking for the CDE approved scientifically or evidence based instructional programs and professional development to support identified strategies may access the advisory lists at http://www.cde.state.co.us/coloradoliteracy/readact/programming
Plan Type Assignment	Plan type is assigned based on the school's overall 2014 official School Performance Framework rating (determined by performance on achievement, growth, growth gaps, postsecondary and workforce readiness).	Improvement Plan	The school is approaching or has not met state expectations for attainment on the 2014 SPF performance indicators and is required to adopt and implement an Improvement Plan. The plan must be submitted to CDE by April 15, 2016 to be posted on SchoolView.org.
ESEA and Grant Accountabil	ity		
Title I Focus School	Title I school with a (1) low graduation rate (regardless of plan type), and/or (2) Turnaround or Priority Improvement plan type with either (or both) a) lowachieving disaggregated student groups (i.e., minority, ELL, IEP and FRL) or b) low disaggregated graduation rate. This is a three-year designation.	Not identified as a Title I Focus School	This school is not identified as a Focus School and does not need to meet those additional requirements.





Tiered Intervention Grant (TIG)	Competitive grant (1003g) for schools identified as 5% of lowest performing Title I or Title I eligible schools, eligible to implement one of four reform models as defined by the USDE.	Not awarded a TIG Grant	This school does not receive a current TIG award and does not need to meet those additional requirements.
Diagnostic Review and Planning Grant	Title I competitive grant that includes a diagnostic review and/or improvement planning support.	Not awarded a current Diagnostic Review and Planning Grant	This school has not received a current Diagnostic Review and Planning grant and does not need to meet those additional requirements.
School Improvement Support (SIS) Grant	Title I competitive grant that supports implementation of major improvement strategies and action steps identified in the school's action plan.	Not a current SIS Grantee	This school has not received a current SIS grant and does not need to meet those additional requirements.
Colorado Graduation Pathways Program (CGP)	The program supports the development of sustainable, replicable models for dropout prevention and recovery that improve interim indicators (attendance, behavior and course completion), reduce the dropout rate and increase the graduation rate for all students participating in the program.	Not a CGP Funded School	This school does not receive funding from the CGP Program and does not need to meet these additional program requirements.





# Section II: Improvement Plan Information

### **Additional Information about the School**

Com	prehensive Review and S	Selected Grant History			
Relat	ted Grant Awards	Has the school received a grant that supports the school's improvement efforts? When was the grant awarded?			
Exter	rnal Evaluator	Has the school partnered with an external evaluator to provide comprehensive evaluation? Indicate the year and the name of the provider/tool used.			
Impro	ovement Plan Information	n			
The s	school is submitting this i	improvement plan to satisfy requirements for (check	:k all that apply):		
[	☑ State Accreditation	☐ Title I Focus School ☐ Tiered Inter	rvention Grant (TIG) Diagnostic Review and Planning Grant		
[	☐ School Improvement	t Support Grant 🗹 READ Act Requirem	nents		
Scho	ol Contact Information (	(Additional contacts may be added, if needed)			
1	Name and Title		Karen Barker, Principal		
	Email		Karen_barker@dpsk12.org		
	Phone		720 424-5300		
	Mailing Address		846 Corona Street Denver, CO 80128		
2	Name and Title		Lara Wiant, Assistant Principal		
	Email		Lara_wiant@dpsk12.org		
	Phone		720 424-5300		
	Mailing Address		846 Corona Street Denver, CO 80128		





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### Section III: Narrative on Data Analysis and Root Cause Identification

This section corresponds with the "Evaluate" portion of the continuous improvement cycle. The main outcome is to construct a narrative that describes the process and results of the analysis of the data for your school. The analysis should justify the performance targets and actions proposed in Section IV. Two worksheets have been provided to help organize your data analysis for your narrative. This analysis section includes: identifying where the school did not at least meet minimum state and federal accountability expectations; describing progress toward targets for the prior school year; describing what performance data were used in the analysis of trends; identifying trends and priority performance challenges (negative trends); describing how performance challenges were prioritized; identifying the root causes of performance challenges; describing how the root causes were identified and verified and what data were used; and describing stakeholder involvement in the analysis. Additional guidance on how to engage in the data analysis process is provided in Unified Improvement Planning Handbook.

Implications of Colorado Measures of Academic Success (CMAS) on Data Analysis: During the 2014-15 school year, Colorado transitioned from reading, writing and math TCAP assessments to CMAS PARCC English language arts and math assessments. These assessments measure related, but different content standards and are expected to have different proficiency levels. As a result, updating the data analysis this year (particularly the trend statements) may be more challenging. While the school's data analysis is still expected to be updated, some modifications in typical practice may be needed. Refer to the UIP state assessment transition guidance document on the UIP website for options and considerations.

#### **Data Narrative for School**

**Directions:** In the narrative, describe the process and results of the data analysis for the school, including (1) a description of the school and the process for data analysis, (2) a review of current performance, (3) trend analysis, (4) priority performance challenges and (5) root cause analysis. A description of the expected narrative sections are included below. The narrative should not take more than five pages. Two worksheets (#1 *Progress Monitoring of Prior Year's Performance Targets* and #2 *Data Analysis*) have been provided to organize the data referenced in the narrative.

**Description of School** Trend Analysis: Provide a description **Review Current Performance: Priority Performance** Root Cause Analysis: Identify at least Setting and Process for of the trend analysis that includes at Challenges: Identify notable one root cause for every priority Review recent state and local Data Analysis: Provide a data. Document any areas least three years of data (state and local trends (or a combination of trends) performance challenge. Root causes very brief description of the data), if available. Trend statements should address adult actions, be under the where the school did not at that are the highest priority to school to set the context for least meet state/federal should be provided in the four address (priority performance control of the school, and address the challenges). No more than 3-5 are priority performance challenge(s). Provide readers (e.g., expectations. Consider the performance indicator areas and by demographics). Include the previous year's progress toward disaggregated groups. Trend recommended. Provide a rationale evidence that the root cause was verified general process for the school's targets. Identify the statements should include the direction through the use of additional data. A for why these challenges have developing the UIP and overall magnitude of the of the trend and a comparison (e.g., been selected and address the description of the selection process for the participants (e.g., School school's performance state expectations, state average) to magnitude of the school's overall corresponding major improvement Accountability Committee). challenges. indicate why the trend is notable. performance challenges. strategy(s) is encouraged. Data Narrative Elements: Please complete each section below. Directions are included in italics. **Description of READ Act Results** The percentage of students reading at or above grade level in the spring increased from 57% in 2014 to 63% in 2015. All grade levels saw increases with the exception of first which





had a slight decrease from 59% to 56% from 2014-2015. Of the 19 students who were significantly below grade level in the fall, 5% were reading at or above grade level by the spring.

### State and Federal Accountability Expectations

We had 93% of our eligible students take ELA PARCC, we had 92% of eligible students take Math PARCC in 2015. Dora Moore Status on PARCC ELA 3-5 grades was 55<sup>th</sup> Percentile, because we had 25.4 % of students 3-5<sup>th</sup> grade landing in the met or above category; the district which was 31.9% of met or above. On PARCC Math 3-5<sup>th</sup> graders were in the 64<sup>th</sup> Percentile because we had 26.6% of students 3-5<sup>th</sup> grade landing in the met or above category which is slightly above the district average 26.4%. On PARCC ELA 6-8<sup>th</sup> graders were in the 45 Percentile, because we had 27.3% of students meeting or above which was below the district 34.1%. On PARCC Math 6-8<sup>th</sup> graders were in the 48<sup>th</sup> percentile because 17.3% of students were at met or above and the district was 27.5%.

ACCESS growth was 8.5% from 2014 to 2015 after dropping significantly between 2013 and 2014.

#### CMAS – Science

Percentile and Rank of "Strong or Above" Within Grade(s) for eligible DPS schools
66th percentile (ranked 35 out of 93)
49th percentile (ranked 31 out of 52)
Percentile and Rank of "Strong or Above" Within Grade(s) for eligible DPS schools
63rd percentile (ranked 36 out of 85) 40th percentile (ranked 35 out of 46)

# **Progress Toward Last Year's Targets:**

Target: The percentage of our students scoring proficient or advanced on the district literacy spring interim will be 40. The percentage of our students scoring proficient or advanced on the district literacy spring interim was 58. We exceeded our target by 18 points. Target: The percentage of our male students scoring proficient or advanced on the district literacy spring interim will be 40. The percentage of our male students scoring proficient or advanced on the district literacy spring interim was 56. We exceeded our target by 16





### points.

We believe that a focus on intentional planning and on reading as a school is why we were able to make this goal.

We had intentional data teams where 40 minutes once a week teachers looked at gaps that students had in order to identify next steps in their reading and writing. As a school team we focused on planning rigorous objectives, matching the task to the rigor, and checking for students' understanding of the objective.

#### **Trends Data**

Based on our current CMAS PARCC data, we noticed that our male students are underperforming our female students by 14.9 on ELA. In math the gap is only 3% and the males students are out pacing our female students.

### **Priority Performance Challenges**

Since there is still a huge gap in ELA between the boys and girls, this will continue to be our focus for 2015-2016 school year.





# Worksheet #1: Progress Monitoring of Prior Year's Performance Targets

**Directions:** This chart supports analysis of progress made towards performance targets set for the 2014-15 school year (last year's plan). While this worksheet should be included in your UIP, *the main intent is to record your school's reflections to help build your data narrative.* 

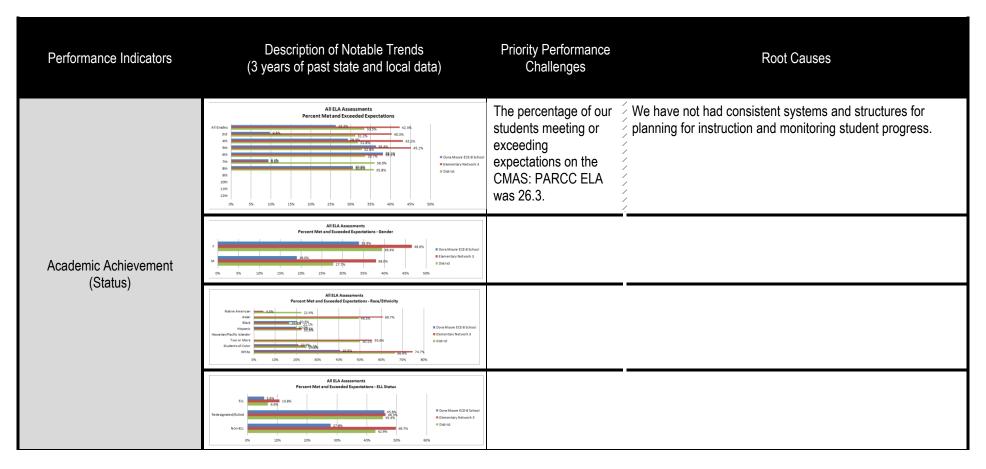
Performance Indicators	Targets for 2014-15 school year (Targets set in last year's plan)	Performance in 2014-15? Was the target met? How close was the school to meeting the target?	Brief reflection on why previous targets were met or not met.
Academic Achievement (Status)	The percentage of our students scoring proficient or advanced on the district literacy spring interim will be 40.	The percentage of our students scoring proficient or advanced on the district literacy spring interim was 58. We exceeded our target by 18 points.	We believe that a focus on intentional planning and on reading as a school is why we were able to make this goal.
			We had intentional data teams where 40 minutes once a week teachers looked at gaps
Academic Growth	The percentage of our students scoring proficient or advanced on the district literacy spring interim will be 40.	The percentage of our students scoring proficient or advanced on the district literacy spring interim was 58. We exceeded our target by 18 points.	that students had in order to identify next steps in their reading and writing.  As a school team we focused on planning rigorous objectives, matching the task to the rigor, and checking for students' understanding
Academic Growth Gaps	The percentage of our male students scoring proficient or advanced on the district literacy spring interim will be 40.	The percentage of our male students scoring proficient or advanced on the district literacy spring interim was 56. We exceeded our target by 16 points.	of the objective.
Postsecondary & Workforce	N/A		
Readiness			





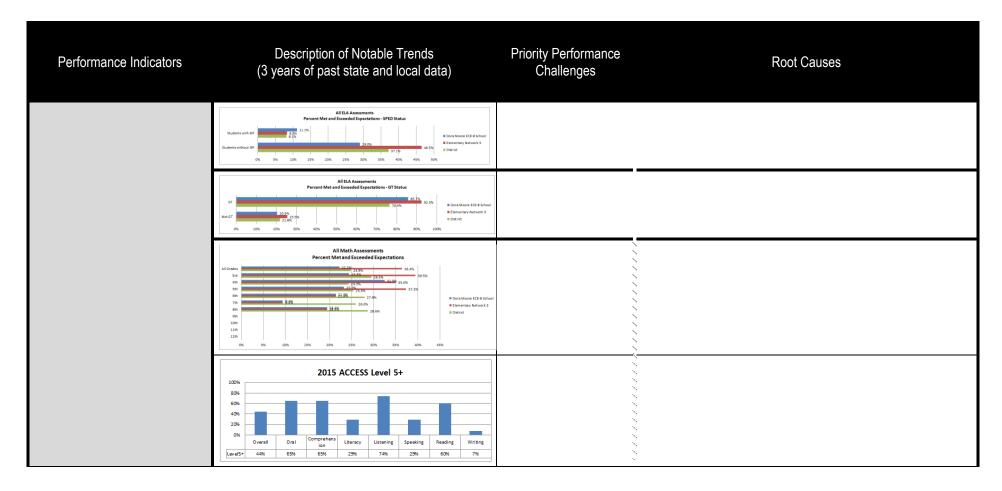
#### Worksheet #2: Data Analysis

Directions: This chart supports planning teams in recording and organizing observations about school-level data in preparation for writing the required data narrative. Planning teams should describe positive and negative trends for all of the four performance indicators using at least three years of data, when available, and then prioritize the performance challenges (based on notable trends) that the school will focus its efforts on improving. The root cause analysis and improvement planning efforts in the remainder of the plan should be aimed at addressing the identified priority performance challenge(s). A limited number of priority performance challenges is recommended (no more than 3-5); a performance challenge may apply to multiple performance indicators. At a minimum, priority performance challenges must be identified in any of the four performance indicator areas where minimum state and federal expectations were not met for accountability purposes. In most cases, this should just be an update to the plan from 2014 since the SPF has not changed for 2015. Finally, provide a brief description of the root cause analysis for any priority performance challenges. Root causes may apply to multiple priority performance challenges. You may add rows, as needed.















School Code: 6088

School Name: DORA MOORE ECE-8 SCHOOL











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#### Section IV: Action Plan(s)

This section addresses the "Plan" portion of the continuous improvement cycle. First, identify annual performance targets and the interim measures. This will be documented in the required *School Target Setting Form* on the next page. Then move into action planning, which should be captured in the *Action Planning Form*.

### **School Target Setting Form**

**Directions:** Complete the worksheet below. Schools are expected to set their own annual targets for the performance indicators (i.e. academic achievement, academic growth, academic growth gaps, and postsecondary and workforce readiness). At a minimum, schools should set targets for each of the performance indicators where state expectations were not met; targets should also be connected to prioritized performance challenges identified in the data narrative (section III). Consider last year's targets (see Worksheet #1) and whether adjustments need to be made. For each annual performance target, identify interim measures that will be used to monitor progress toward the annual targets at least quarterly during the school year.

Implications of Colorado Measures of Academic Success (CMAS) on Target Setting: During the 2014-15 school year, Colorado transitioned from reading, writing math TCAP assessments to CMAS PARCC English language arts and math assessments. These assessments measure related, but different content standards and are expected to have different proficiency levels. As a result, setting targets based on the percent of students scoring proficient and advanced on TCAP is not appropriate. Furthermore, CDE does not yet know if student growth percentiles and median student growth percentiles will be available for accountability, planning or reporting use. It is known that adequate growth percentiles will not be available this school year for 2014-15 results. Target setting is still expected to occur in the UIP process during this transition period. However, some modifications in typical practice may be needed. Refer to the UIP state assessment transition guidance document on the UIP website for options and considerations.





**School Target Setting Form** 

Performance			Priority Performance	Annual Perform	mance Targets	Interim Measures for	Major Improvement
Indicators	Measures/ Me	etrics	Challenges	2015-16	2016-17	2015-16	Strategy
		ELA	The percentage of our students meeting or exceeding expectations on the 2015 CMAS: PARCC ELA was 26.3.	The percentage of our students meeting or exceeding expectations on the 2015 CMAS: PARCC ELA will be.	The percentage of our students meeting or exceeding expectations on the 2015 CMAS: PARCC ELA will be.	ANET – 3 times yearly DRA data – monthly for younger students, three times a year for older students Data Teams – Weekly	We will identify and implement structures for data teams that allow us to plan for literacy instruction and monitor student progress.
Academic Achievement (Status)	CMAS/PARCC, CoAlt, K-3 literacy measure (READ Act), local measures	READ	The percentage of our students reading significantly below grade level in the fall moving to reading at grade level in the spring was 5.	The percentage of our students reading significantly below grade level in the fall to at or above grade level in the spring will be.	The percentage of our students reading significantly below grade level in the fall to at or above grade level in the spring will be.	ANET – 3 times yearly Data Teams – Weekly DRA data – monthly for younger students, three times a year for older students Reading Partners – one on one tutoring and testing for students who are .5 year to 2 years behind.	We will identify and implement structures for data teams that allow us to plan for literacy instruction and monitor student progress.
		М					
	Median Growth Percentile,	ELA					
Academic Growth	TCAP, CMAS/PARCC,	М					
Glowull	ACCESS, local measures	ELP					
Academic	Median Growth	ELA					





Growth Gaps	Percentile, local measures M			
	Graduation Rate			
Postsecondary	Disag. Grad Rate			
Postsecondary & Workforce	Dropout Rate			
Readiness	Mean CO ACT			
	Other PWR Measures			





### Action Planning Form for 2015-16 and 2016-17

**Directions:** Identify the major improvement strategy(s) for 2015-16 and 2016-17 that will address the root cause(s) determined in Section III. For each major improvement strategy, identify the root cause(s) that the major improvement strategy will help to dissolve. Then, indicate which accountability provision or grant opportunity it will address. In the chart below, provide details about key action steps necessary to implement the major improvement strategy. Details should include the action steps that will be taken to implement the major improvement strategy, a general timeline, resources that will be used to implement the actions, and implementation benchmarks. Additional rows for action steps may be added. While the template provides space for three major improvement strategies, additional major improvement strategies may also be added. To keep the work manageable, however, it is recommended that schools focus on no more than 3 to 5 major improvement strategies.

**Major Improvement Strategy #1:** We will identify and implement structures for data teams that allow us to plan for literacy instruction and monitor student progress. **Root Cause(s) Addressed:** We have not had consistent systems and structures for planning for instruction and monitoring student progress.

Accountability Provisions or Gra	int Opportunities Addre	ssed by this Major Improvement Strat	egy (check all that apply):	
✓ State Accreditation □	Title I Focus School	☐ Tiered Intervention Grant (TIG)	☐ Diagnostic Review Grant	☐ School Improvement Support Grant
✓ READ Act Requirements	Other:			

Description of Action Steps to Implement	Timeline		Key	Resources	handamantation Danahanada	Status of Action Step* (e.g.,
the Major Improvement Strategy	2015-16	2016-17	Personnel*	(Amount and Source: federal, state, and/or local)	Implementation Benchmarks	completed, in progress, not begun)
Implementation of high quality lesson plans that include: Objectives, vocabulary, CFUs, materials, assessment, key questions, differentiation	School Year	School year	ILT, Principal, AP, all teachers	\$0	100% of classrooms have lesson plans that are accessible with our 7 agreed upon components.	In progress
Collaborate with School Data Culture Coordinator to increase the capacity of the TL to run weekly Data Teams	School Year	School Year	SDCC, principal, AP, TL	\$0	100% of TLs are leading data teams by January 2016.	In progress
Increase effectiveness of data teams	School Year	School Year	Principal, AP, TL, core teachers	\$0	Working with ILT, 100% of data team times will meet weekly and will have a reteach planned to address gaps outlined by the data presented.	In progress





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<sup>\*</sup> Note: These two columns are not required to meet state or federal accountability requirements, though completion is encouraged. "Status of Action Step" may be required for certain grants.





Major Improvement Strategy #2:			Root Cause(s) Addressed:					
Accountability Provisions or Grant Opportunities Addressed by this Major Improvement Strategy (check all that apply):  State Accreditation  Title I Focus School  Tiered Intervention Grant (TIG) Diagnostic Review Grant School Improvement Support Grant  READ Act Requirements  Other:								
Description of Action Steps to	Time	eline	Key Personnel*	Resources (Amount and Source: federal, state, and/or local)	Implementation Benchmarks	Status of Action Step* (e.g.,		
Implement the Major Improvement Strategy	2015-16	2016-17			implementation benchmarks	completed, in progress, not begun)		

<sup>\*</sup> Note: These two columns are not required to meet state or federal accountability requirements, though completion is encouraged. "Status of Action Step" may be required for certain grants.





Major Improvement Strategy #3:			Root Cause(s) Addressed:				
Accountability Provisions or Grant Opportunities Addressed by this Major Improvement Strategy (check all that apply):  State Accreditation  Title I Focus School  Tiered Intervention Grant (TIG) Diagnostic Review Grant School Improvement Support Grant  READ Act Requirements  Other:							
Description of Action Steps to Implement the Major Improvement Strategy	Timeline		Key	Resources (Amount and Source: federal, state,	Implementation Benchmarks	Status of Action Step* (e.g.,	
	2015-16	2016-17	Personnel*	and/or local)	implementation benefitiative	completed, in progress, not begun)	

# **Section V: Appendices**

Some schools will need to provide additional forms to document accountability or grant requirements:

- Additional Requirements for Turnaround Status Under State Accountability (Required)
- Tiered Intervention Grantee (TIG) (Required)
- Title I Schoolwide Program. Important Notice: The schoolwide addendum is one of several ways to document how a school is meeting the Title I schoolwide requirements. While schools operating a Title I schoolwide program must have a plan, use of the UIP addendum is optional. The Federal Programs Unit and the Improvement Planning Unit will be offering training in fall 2015 on schoolwide requirements and the possible pathways to meet those requirements.

<sup>\*</sup> Note: These two columns are not required to meet state or federal accountability requirements, though completion is encouraged. "Status of Action Step" may be required for certain grants.