

Colorado's Unified Improvement Plan for Schools for 2013-14

Organization Code: 0880 District Name: DENVER COUNTY 1 School Code: 3512 School Name: GOLDRICK ELEMENTARY SCHOOL SPF Year: 1 Year

Section I: Summary Information about the School

Directions: This section summarizes your school's performance on the federal and state accountability measures in 2012-13. In the table below, CDE has pre-populated the school's data in blue text. This data shows the school's performance in meeting minimum federal and state accountability expectations. Most of the data are pulled from the official School Performance Framework (SPF). This summary should accompany your improvement plan.

Student Performance Measures for State and Federal Accountability

Performance Indicators	Measures/ Metrics	2012-13 Federal and State Expectations				2012-13 School Results			Meets Expectations?
			Elem	MS	HS	Elem	MS	HS	
Academic	TCAP/CSAP, CoAlt/CSAPA, Lectura, Escritura	R	71.65%	-	-	49.43%	-	-	Overall Rating for
Achievement	Description: % Proficient and Advanced (%P+A) in reading, writing, math and science	М	70.89%	1	-	53.44%	1	-	Academic Achievement: Approaching
(Status)	Expectation: %P+A is above the 50 th percentile (from 2009-10 baseline) by using 1-year or 3-years of data	W	53.52%	-	-	28.63%	-	-	* Consult your School Performance Framework for the ratings for each content area at each level.
		S	47.53%	-	-	25%	-	-	
	Median Growth Percentile Description: Growth in TCAP/CSAP for reading,		Median Adequate Growth Percentile (AGP)		Median Growth Percentile (MGP)				
	writing and math and growth on ACCESS/CELApro for English language proficiency.		Elem	MS	HS	Elem	MS	HS	Overall Rating for Academic Growth: Approaching * Consult your School Performance Framework for the ratings for each
Academic Growth	Expectation: If school met adequate growth, MGP is at or above 45.	R	49	-	-	43	-	-	
	If school did not meet adequate growth, MGP is at or	М	66	-	-	55	-	-	
	above 55. For English language proficiency growth, there is no adequate growth for 2012-13. The expectation is an MGP at or above 50.		57	-	-	35	-	-	content area at each level.
			-	-	-	36	-	-	





Student Performance Measures for State and Federal Accountability (cont.)

Performance Indicators	Measures/ Metrics	2012-13 Federal and State Expectations	2012-13 School Results	Meets Expectations?	
Academic Growth Gaps	Median Growth Percentile Description: Growth for reading, writing and math by disaggregated groups. Expectation: If disaggregated groups met adequate growth, MGP is at or above 45. If disaggregated groups did not meet adequate growth, MGP is at or above 55.	See your School Performance Framework for listing of median adequate growth expectations for your school's disaggregated groups, including free/reduced lunch eligible, minority students, students with disabilities, English Language Learners (ELLs) and students below proficient.	See your School Performance Framework for listing of median growth by each disaggregated group.	Overall Rating for Growth Gaps Approaching * Consult your School Performance Framework for the ratings for each student disaggregated group at each content area a each level.	
	Graduation Rate Expectation: At 80% or above on the best of 4- year, 5-year, 6-year or 7-year graduation rate.	At 80% or above	Best of 4-year through 7- year Grad Rate - using a - year grad rate	-	
Postsecondary & Workforce	Disaggregated Graduation Rate Expectation: At 80% or above on the disaggregated group's best of 4-year, 5-year, 6-year or 7-year graduation rate.	At 80% or above for each disaggregated group	See your School Performance Framework for listing of 4-year, 5-year, 6-year and 7-year graduation rates for disaggregated groups, including free/reduced lunch eligible, minority students, students with disabilities, and ELLs.	-	Overall Rating for Postsecondary
Readiness	Dropout Rate Expectation: At or below state average overall.	-	-	-	& Workforce Readiness: -
	Mean Colorado ACT Composite Score Expectation: At or above state average.	-	-	-	





Accountability Status and Requirements for Improvement Plan

	October 16, 2013	All schools must upload their UIP to the ARE website via the DPS Unified Improvement Plan Upload Tool
Denver Public Schools	Denver Public Schools December 13, 2014 All schools must upload their updated UIP to the ARE website via the DPS Unified Improve	
Summary of School	January 6, 2014	UIPs of turnaround and priority improvement schools (per CDE SPF) are sent by ARE to CDE for review.
Plan Timeline	April 9, 2014	All schools must submit their updated UIP to the ARE website via the DPS Unified Improvement Plan Upload Tool for public viewing at www.schoolview.org

Program	Identification Process	Identification for School	Directions for Completing Improvement Plan
State Accountability			
Plan Type Assignment			
ESEA and Grant Accountability			
Title I Focus School	Title I school with a (1) low graduation rate (regardless of plan type), and/or (2) Turnaround or Priority Improvement plan type with either (or both) a) low-achieving disaggregated student groups (i.e., minority, ELL, IEP and FRL) or b) low disaggregated graduation rate. This is a three-year designation.	Not identified as a Title I Focus School	This school is not identified as a Focus School and does not need to meet those additional requirements.
Tiered Intervention Grant (TIG)	Competitive grant (1003g) for schools identified as 5% of lowest performing Title I or Title I eligible schools, eligible to implement one of four reform models as defined by the USDE.	Not awarded a TIG grant	This school does not receive a TIG grant and does not need to meet those additional requirements.
Colorado Graduation Pathways Program (CGP)	The program supports the development of sustainable, replicable models for dropout prevention and recovery that improve interim indicators (attendance, behavior and course completion), reduce the dropout rate and increase the graduation rate for all students participating in the program.	Not a CGP Funded School	This school does not receive funding from the CGP Program and does not need to meet these additional program requirements.





Section II: Improvement Plan Information

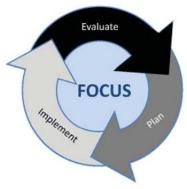
Additional Information about the School

Com	Comprehensive Review and Selected Grant History							
Related Grant Awards Has the school received a grant that supports the school's improvement efforts? When was the grant awarded?								
	ol Support Team or dited Review	Has (or will) the school participated in an SST or Expedited Review? If so, when?						
External Evaluator to provide comprehensive evaluation		Has the school partnered with an external evaluator to provide comprehensive evaluation? Indicate the year and the name of the provider/tool used.						
Impro	ovement Plan Informatio	n						
The	school is submitting this	improvement plan to satisfy requirements for (check	c all that apply):					
[☐ State Accreditation ☐ Other:		vention Grant (TIG)					
Scho	ol Contact Information (Additional contacts may be added, if needed)						
1	Name and Title		Ligia Gibson, principal					
	Email		Ligia_Gibson@dpsk12.org					
	Phone		(720) 424-6980					
Mailing Address			1050 S. Zuni, Denver 80223					
2	Name and Title		Martha Torres de Dominguez					
	Email		Martha_Torres@dpsk12.org					
	Phone		(720) 424-6980					
	Mailing Address		1050 S. Zuni St, Denver, 80223					



Section III: Narrative on Data Analysis and Root Cause Identification

This section corresponds with the "Evaluate" portion of the continuous improvement cycle. The main outcome is to construct a narrative that describes the process and results of the analysis of the data for your school. The analysis should justify the performance targets and actions proposed in Section IV. Two worksheets have been provided to help organize your data analysis for your narrative. This analysis section includes: identifying where the school did not at least meet minimum state and federal accountability expectations; describing progress toward targets for the prior school year; describing what performance data were used in the analysis of trends; identifying trends and priority performance challenges (negative trends); describing how performance challenges were prioritized; identifying the root causes of performance challenges; describing how the root causes were identified and verified and what data were used; and describing stakeholder involvement in the analysis. Additional guidance on how to engage in the data analysis process is provided in the Unified Improvement Planning Handbook.



Data Narrative for School

Directions: In the narrative, describe the process and results of the data analysis for the school, including (1) a description of the school and the process for data analysis, (2) a review of current performance, (3) trend analysis, (4) priority performance challenges and (5) root cause analysis. A description of the expected narrative sections are included below. The narrative should not take more than five pages. Two worksheets (#1 *Progress Monitoring of Prior Year's Performance Targets* and #2 *Data Analysis*) have been provided to organize the data referenced in the narrative.

Data Narrative for School

Description of School Review Current Performance: Trend Analysis: Provide a description **Priority Performance** Root Cause Analysis: Identify at least **Setting and Process for** Review the SPF and local data. of the trend analysis that includes at Challenges: Identify notable one root cause for every priority Data Analysis: Provide a least three years of data (state and local trends (or a combination of trends) performance challenge. Root causes Document any areas where the very brief description of the school did not at least meet data). Trend statements should be N that are the highest priority to should address adult actions, be under the school to set the context for state/federal expectations. provided in the four performance address (priority performance control of the school, and address the readers (e.g., Consider the previous year's indicator areas and by disaggregated challenges). No more than 3-5 are priority performance challenge(s). Provide demographics). Include the progress toward the school's groups. Trend statements should recommended. Provide a evidence that the root cause was verified general process for targets. Identify the overall include the direction of the trend and a rationale for why these challenges through the use of additional data. A developing the UIP and magnitude of the school's comparison (e.g., state expectations, have been selected and address description of the selection process for the corresponding major improvement participants (e.g., SAC). performance challenges. state average) to indicate why the trend the magnitude of the school's overall performance challenges. strategies is encouraged. is notable. Narrative: Our leadership team followed protocols to review data in the first table and find trend statements. Later our whole staff followed a similar process to discover our school wide trend statements according to our TCAP data. A series of meetings were facilitated in order for the SLT to determine root causes.





Worksheet #1: Progress Monitoring of Prior Year's Performance Targets

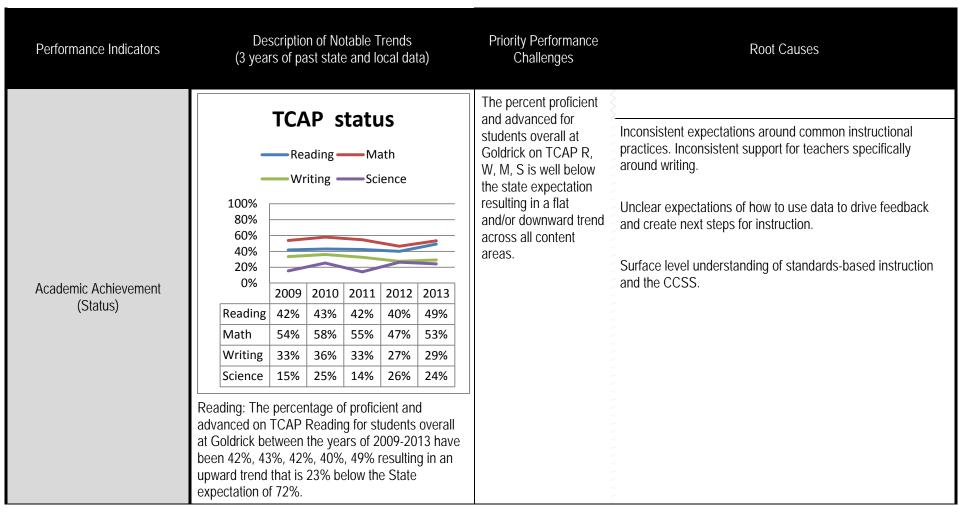
Directions: This chart supports analysis of progress made towards performance targets set for the 2012-13 school year (last year's plan). While this worksheet should be included in your UIP, the main intent is to record your school's reflections to help build your data narrative.

Performance Indicators	Targets for 2012-13 school year (Targets set in last year's plan)	Performance in 2012-13? Was the target met? How close was the school to meeting the target?	Brief reflection on why previous targets were met or not met.		
Academia Ashiovement (Status)	Reading-54% Math-64%	Reading 49% -5 % from target Math 53% -10% from target	Lack of cohesive vision and curriculum across grade levels in writing which influences writing		
Academic Achievement (Status)	Writing-40% Science 29%	Writing 29% -10% from target Science 24% -5% from target	across the disciplines. In math our instruction and curriculum approach was more successful in 3 rd and 4 th		
Academic Growth	R 49; M 66; W 57	R 43; M 55; W 35	grade and not for our 5 th grade students. Our SLT is in the process of reviewing this data		
Academic Growth	Can be found in last year's UIP		analysis to choose our root cause.		
Academic Growth Gaps	Can be found in last year's UIP				
Academic Glowin Gaps					
Postsecondary & Workforce Readiness					



Worksheet #2: Data Analysis

Directions: *This chart supports planning teams in recording and organizing observations about school-level data in preparation for writing the required data narrative.* Planning teams should describe positive and negative trends for all of the four performance indicators using at least three years of data and then prioritize the performance challenges (based on notable trends) that the school will focus its efforts on improving. The root cause analysis and improvement planning efforts in the remainder of the plan should be aimed at addressing the identified priority performance challenges (s). A limited number of priority performance challenges is recommended (no more than 3-5); a performance challenge may apply to multiple performance indicators. At a minimum, priority performance challenges must be identified in any of the four performance indicator areas where minimum state and federal expectations were not met for accountability purposes. Furthermore, schools are encouraged to consider observations recorded in the "last year's targets" worksheet. Finally, provide a brief description of the root cause analysis for any priority performance challenges. Root causes may apply to multiple priority performance challenges. You may add rows, as needed.



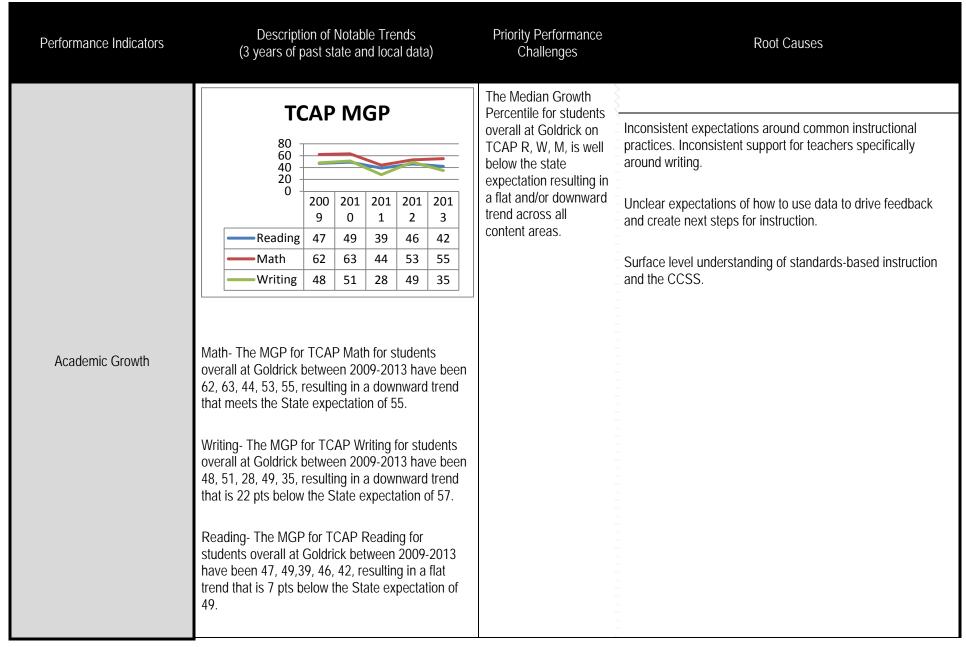




Performance Indicators	Description of Notable Trends (3 years of past state and local data)	Priority Performance Challenges	Root Causes
	Writing: The percentage of proficient and advanced on TCAP Writing for students overall at Goldrick between the years of 2009-2013 have been 33%, 36%, 33%, 27%, 29% resulting in a downward trend that is 25% below the State expectation of 54%.		
	Math: The percentage of proficient and advanced on TCAP Math for students overall at Goldrick between the years of 2009-2013 have been 54%, 58%, 55%, 47%, 53% resulting in a flat trend that is 18% below the State expectation of 71%.		
	Science: The percentage of proficient and advanced on TCAP Science for students overall at Goldrick between the years of 2009-2013 have been 15%, 25%, 14%, 26%, 24% resulting in an unstable trend that is 29% below the State expectation of 48%.		











Performance Indicators	Description of Notable Trends (3 years of past state and local data)	Priority Performance Challenges	Root Causes
			§
Academic Growth Gaps	TCAP Writing MGP 200 201 201 201 201 201 9	The median growth percentile for SPED students at Goldrick Elementary in Reading and Writing are 19.5 pts below the state MGP for SPED (Reading) and 25.5 pts below the state SPED MGP (writing).	Inconsistent expectations around common instructional practices. Inconsistent support for teachers in literacy and math specifically especially around writing. Unclear expectations of how to use data to drive feedback and create next steps for instruction. Surface level understanding of standards-based instruction and the CCSS.





Performance Indicators	Description of Notable Trends (3 years of past state and local data)	Priority Performance Challenges	Root Causes
	The MGP for SPED Students at Goldrick Elementary on TCAP Writing between the years of 2009-2013 has been 35, 55, 16, 48, 19.5 resulting in a downward trend and a 19.5 gap between Goldrick students and the state.		
Postsecondary & Workforce Readiness			



Evaluate

FOCUS

Section IV: Action Plan(s)

This section addresses the "Plan" portion of the continuous improvement cycle. First, identify annual performance targets and the interim measures. This will be documented in the required School Target Setting Form on the next page. Then move into action planning, which should be captured in the Action Planning Form.

School Target Setting Form

Directions: Complete the worksheet below. While schools may set targets for all performance indicators, at a minimum, they must set targets for those priority performance challenges identified in Section III (e.g., by disaggregated student groups, grade levels, subject areas).

Implement Schools are expected to set their own annual targets for academic achievement, academic growth, academic growth gaps, and postsecondary and workforce readiness. At a minimum, schools should set targets for each of the performance indicators where state expectations are not met; targets should also be connected to prioritized performance challenges. Consider last year's targets (see Worksheet #1) and whether adjustments need to be made. For each annual performance target, identify interim measures that will be used to monitor progress toward the annual targets at least quarterly during the school year.

School Code: 3512

School Name: GOLDRICK ELEMENTARY SCHOOL



School Target Setting Form

ĺ	Performance	g : 0		Priority Performance	Priority Performance Annual Performance Targets			Major Improvement
	Indicators	Measures/ Me	etrics	Challenges	2013-14	2014-15	Interim Measures for 2013-14	Strategy
	Academic Achievement (Status)	TCAP/CSAP, CoAlt/CSAPA, Lectura, Escritura	R	The percent proficient and advanced for students overall at Goldrick on TCAP R, W, M, S is well below the state expectation resulting in a flat and/or downward trend	Read-60% Math- 68% Writing- 43% Science- 36%	Read- 66% Math- 73% Writing- 46% Science- 44%	SCAN Assessments, Interims	Implement the 5 Step Data Team Process for data inquiry. Consistent implementation of the Workshop model across content areas as a foundation for common instructional practices.
			М	across all content areas.				
			W					
			S					
		Median Growth	R	The Median Growth Percentile for students overall at Goldrick on TCAP R, W, M, is well below the state expectation resulting in a flat and/or downward trend across all content areas.	60 for all students	60 for all students	SCAN Assessments, Interims	
			М					
	Academic Growth	Percentile (TCAP/CSAP	W					
		& ACCESS)	ELP					
			R	The median growth				
			М	percentile for SPED students at Goldrick				
	Academic Growth Gaps	Median Growth Percentile	W	Elementary in Reading and Writing are 19.5 pts below the state MGP for SPED (Reading) and 25.5 pts below the state SPED MGP (writing).				





	Graduation Rate			
Postsecondary & Workforce	Disaggregated Grad Rate			
Readiness	Dropout Rate			
	Mean CO ACT			





Action Planning Form for 2013-14 and 2014-15

Directions: Identify the major improvement strategy(s) for 2013-14 and 2014-15 that will address the root causes determined in Section III. For each major improvement strategy, identify the root cause(s) that the action steps will help to dissolve. Then, indicate which accountability provision or grant opportunity it will address. In the chart below, provide details about key action steps necessary to implement the major improvement strategy. Details should include the action steps that will be taken to implement the major improvement strategy, a general timeline, resources that will be used to implement the actions, and implementation benchmarks. Additional rows for action steps may be added. While the template provides space for three major improvement strategies, additional major improvement strategies may also be added. To keep the work manageable, however, it is recommended that schools focus on no more than 3 to 5 major improvement strategies.

	Description of Action Steps to Implement	Timeline		Key	Resources	Implementation Benchmarks	Status of Action Step* (e.g.,	
	the Major Improvement Strategy	2013-14	2014-15	Personnel*	(Amount and Source: federal, state, and/or local)	implementation benchmarks	completed, in progress, not begun)	
' i	Increase teacher-planning time to collaboratively use data to inform instruction.	X	X	Principal Assistant Principal, Literacy Facilitator, Teachers & Instructional partner	Implement 5 Step Data process specifically in writing Work with District Resources to find structures that can improve our master schedule to increase time	CCSS writing rubrics, Grade level writing examples, Writing Interims and SCAN, Teacher feedback Have a frame by beginning of January and completed by Budget process time of master schedule with increased time	In process, gradual release from SW instructional partners leading process to building Facilitator leading process. Beginning process with Leadership team	
	Develop a systematic PD calendar	Begin	Complete	Principal, AP, Leadership Team, Teachers & SW Instructional partner	Needs based surveys, current expertise from SW partners and district partners	-Completion of calendar by August 2014	January/February- begin needs process survey; April/May – have draft calendar and finalize by August.	





PD on Common Formative Assessment and Tasks		X	SCAN affinity group, Facilitator, SW Instructional Partner	District Resources, Book Studies, establish Learning Groups among teachers,	100% of Teachers will participate will use common Formative assessments 4 times per unit, as evidenced by records of teaching	Currently in SCAN, otherwise work not begun
PD on giving feedback/Problem of Practice circles/Learning Walks, etc.	Begin Spring of 2014	Complete impleme ntation by Spring 2015	Principal, Assistant Principal, Facilitators, Teachers, SW Instructional Partner	Substitutes for classrooms teacher to participate in Learning Walks, Create Learning Group around Problem of Practice,	By end of Spring 1 grade level will participate in Learning Walks; By Fall of 2014, 3 grade levels will participate in Learning Walk or Problem of Practice circle; By Spring 2015 all grade levels will have participated in at least on round of a Learning Walk or Problem of Practice Circle	Not begun
PD on student goal setting and students tracking their own data.		X	Principal, Assistant Principal, Teachers	Data trackers, SW Instructional Partners	100% of classroom teachers will participate in PD. At least 1 classroom per grade level will begin implementing student goal setting and tracking by mid Fall 2014. By end of Spring 2015 all classrooms will have student goal setting conferences and data trackers.	Not begun

^{*} Note: These two columns are not required to meet state or federal accountability requirements, though completion is encouraged. "Status of Action Step" may be required for certain grants.



Major Improvement Strategy #2: Consistent implementation of the Workshop model across content areas as a foundation for common instructional practices.

Root Cause(s) Addressed: Inconsistent expectations around common instructional practices. Inconsistent support for teachers specifically around writing. Surface level understanding of standards-based instruction and the CCSS.

Accountability Provisions or Grant Opportunities Addressed by this Major Improvement Strategy (check all that apply):

☐ State Accreditation	☐ Title I Focus School	☐ Tiered Intervention Grant (TIG)	☐ Colorado Graduation Pathways Program (CGP)
☐ Other:			

Description of Action Steps to Implement the Major Improvement Strategy	Timeline		Key	Resources	Implementation Developments	Status of Action Step* (e.g.,
	2013-14	2014-15	Personnel*	(Amount and Source: federal, state, and/or local)	Implementation Benchmarks	completed, in progress, not begun)
Apply for the TIFF Grant to provide time and resources for Intervention teachers to provide instructional coaching and support.	X	X- implement if accepted	TIFF staff, Differentiated Roles Team	Pursuing differentiated Roles Pilot to increase coaching cycles for each teacher.	Attend district workshops with team	In process of pursuing this with team, will be completed by end of January and expected to hear if approved by early February.
PD around the Workshop model	Spring 14	X	Principal, Assistant Principal, Facilitator, Teachers	SW Instructional partners; Teacher models/leaders, Budget resources for technology School-wide writing curriculum	Selection of writing curriculum will occur by March 2014. Technological resources will be purchased and in use by end of Spring 2014. 100% of teachers will participate in PD and implement Workshop Model in Writing by Fall of 2014.	Not begun
Observation and Feedback Loops	X	Х	Principal, Assistant Principal, Differentiated Roles Team		By February 2014 all teachers will have had a full observation by Principal or Assistant Principal with Feedback Conversation; In 2014-15 school year all classroom teachers will receive weekly observation and feedback.	In progress Not begun yet
		:			Todabadik	





* Note: These two columns are not required to meet state or federal accountability requirements, though completion is encouraged. "Status of Action Step" may be required for certain grants.





Major Improvement Strategy #3:instruction and the CCSS. Accountability Provisions or Grant Op ☐ State Accreditation ☐ Other:		Addressed k Focus Schoo		provement Strategy (check all that	dressed: Surface level understa apply): Colorado Graduation Pathways	, and the second
Description of Action Steps to Implement the Major Improvement Strategy	Time 2013-14	eline 2014-15	Key Personnel*	Resources (Amount and Source: federal, state, and/or local)	Implementation Benchmarks	Status of Action Step* (e.g., completed, in progress, not begun)

Section V: Appendices

Some schools will need to provide additional forms to document accountability or grant requirements:

- Additional Requirements for Turnaround Status Under State Accountability (Required)
- Tiered Intervention Grantee (TIG) (Required)

^{*} Note: These two columns are not required to meet state or federal accountability requirements, though completion is encouraged. "Status of Action Step" may be required for certain grants.